



LIFESPAN SHARED VALUES

COMPASSION

Delivering care and comfort with empathy and kindness.

ACCOUNTABILITY

Taking ownership of actions and consequences.

RESPECT

Placing the highest value on every individual's well-being, regardless of personal and professional differences.

EXCELLENCE

Always providing safe, high-quality, innovative care and service.

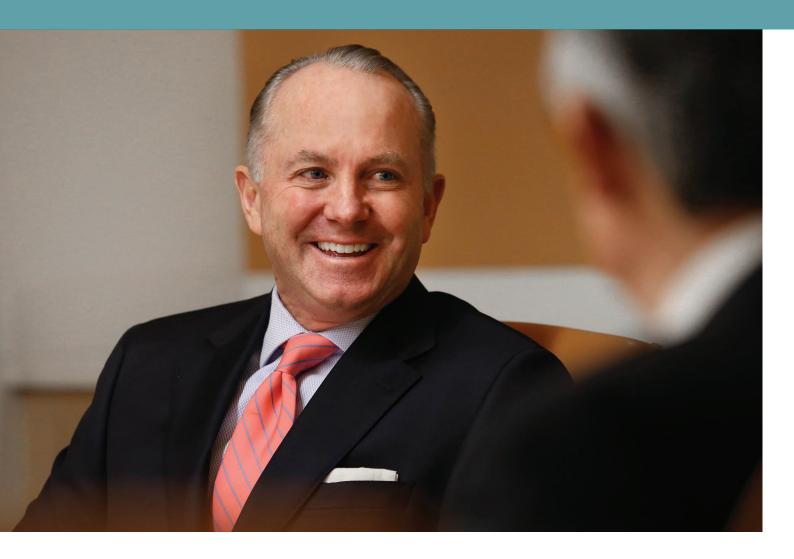




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Message from the President and Chief Executive Officer and the Chairman of the Board



We are delighted to share with you the Lifespan annual report for fiscal year 2017. It highlights some of our most notable achievements of last year and provides a look forward as we advance our mission of *Delivering health with care*.

As the leading health care system in the state and the region, we have taken a bold look into the next five years and are refining our focus on specific areas of strategic importance to ensure Lifespan's continued success in the challenging, ever-evolving health care landscape. Improving patient access, strengthening our physician partnerships, engaging our workforce, expanding services to meet the needs of our community, and pioneering the transformation of care delivery are among the several priorities described in our strategic plan that will carry us through 2022.

In addition, Lifespan and GE Healthcare announced <u>a unique partnership</u> this past December that will help us reimagine how we deliver health with care and create new models of care delivery that can be replicated across the country. Over the next six years, GE Healthcare (in partnership with Lifespan) will bring advanced analytic capabilities and simulation modeling that will aim to

improve patient flow, enhance our efficiency and capacity, optimize how we manage our human capital, develop a system-oriented imaging strategy and, as a result, improve the quality of care we deliver while controlling the cost of that care.

Finally, we are proud of the recent launch of our new shared values – compassion, accountability, respect, and excellence - four words that succinctly capture the substance of our mission and form the acronym C.A.R.E. This acronym will serve as our "true-north" guide over the next several years, helping Lifespan become the best place for care and the best place to work.

The achievements of the last fiscal year would not have been possible without the tireless efforts of the more than 15,000 individuals who work at Lifespan and the thousands of physician partners who provide care at Lifespan. We extend to them, and to our communities, our heartfelt thanks.

Sincerely,

Timothy J. Babineau, MD

President and Chief Executive Officer

/ Insiron us.

Lifespan

Fawen Redons Lawrence A. Aubin, Sr.

Chairman Lifespan Board of Directors





62,100

Patient discharges

257,081

Emergency department visits

757,380

Outpatient visits

24,837

Outpatient surgeries

16,105

Inpatient surgeries

2,945

Home health care visits

LIFESPAN HEALTH CARE SYSTEM FISCAL YEAR 2017

Lifespan

Financial Performance

Total operating revenue	<u>2,153,530</u>
Total operating expenses	2,138,934
Income from operations	14,596
Excess of revenues over expenses	26,942
Net patient service revenue	1,913,686
Total assets	2,476,065
Research funding revenue	84,626

Statistical digest

Employees	14,882
Licensed beds	1,165
Patient discharges	62,100
Emergency department visits	257,081
Outpatient visits	757,380
Outpatient surgeries	24,837
Inpatient surgeries	16,105
Home health care visits	2,945

Net cost of charity care and other community benefits

Charity care	26,077
Medical education, net	65,502
Research	14,776
Subsidized health services	25,120
Community health improvement	
services and community	
benefit operations	1,788
Unreimbursed Medicaid costs	63,312
Total cost of charity care	
and other community	
benefits	196,575

Rhode Island Hospital/ Hasbro Children's Hospital

Employees	7,525
Affiliated physicians	1,845
Licensed beds	719
Total assets	1,300,743
Patient discharges	37,491
Emergency department visits	155,745
Outpatient visits	327,204
Outpatient surgeries	12,864
Inpatient surgeries	10,300
Net patient service revenue	1,214,525
Research funding revenue	58,423
-	

Net cost of charity care and other community benefits

Charity care	18,206
Medical education, net	53,538

Research	11,246
Subsidized health services	8,380
Community health improvement	
services and community	
benefit operations	922
Unreimbursed Medicaid costs	39,127
Total cost of charity care	
and other community benefits	131,419

The Miriam Hospital

2,962
1,197
247
488,693
18,572
68,536
136,123
7,097
4,678
412,565
20,632

Net cost of charity care and other community benefits

Charity care	5,158
Medical education, net	10,950
Research	2,855
Subsidized health services	10,401
Community health improvement	
services and community	
benefit operations	403
Unreimbursed Medicaid costs	20,412
Total cost of charity care	
and other community benefits	50,179
Unreimbursed Medicaid costs	20,412

Newport Hospital

Employees	816
Affiliated physicians	351
Licensed beds	129
Total assets	314,269
Patient discharges	4,869
Births	456
Emergency department visits	32,800
Outpatient visits	44,869
Outpatient surgeries	4,876
Inpatient surgeries	1,127
Net patient service revenue	100,247

Net cost of charity care and other community benefits

Charity care	1,569
Medical education, net	
Research	_

Subsidized health services	2,533
Community health improvement	
services and community	
benefit operations	315
Unreimbursed Medicaid costs	3,773
Total cost of charity care	
and other community benefits	8,190

Emma Pendleton Bradley Hospital

Employees	838
Affiliated physicians	116
Licensed beds	70
Total assets	122,710
Patient discharges	1,168
Outpatient visits	2,872
Home health care visits	2,945
Net patient service revenue	61,109
Research funding revenue	5,571

Net cost of charity care and other community benefits

Charity care	42
Medical education, net	1,014
Research	675
Subsidized health services	3,806
Community health improvement	
services and community	
benefit operations	149
Unreimbursed Medicaid costs	
Total cost of charity care	
and other community benefits	5,686

Gateway Healthcare

497
34,744
29,907
40,787
21,917
8,035
28,149

(\$'s in thousands)



Lifespan's core priorities will continue to focus on advancing our commitment to improving the health and well-being of the people of Rhode Island and southeastern Massachusetts.

CORE PRIORITIES

ADVANCING ACADEMICS & RESEARCH

Advance clinical operations to train the next generation of clinicians and advance research and the science of medicine

PHILANTHROPY

Enhance charitable contributions to Lifespan to advance the mission and vision of the organization

QUALITY AND SAFETY

Achieve and maintain top decile performance in quality, safety, and patient experience

COMMITMENT TO THE COMMUNITY

Enhance corporate visibility, improve the health and wellness of the communities we serve, and will continue to be a cherished community asset

COST

Continue to work to reduce overall cost of care



Achieve outstanding collaboration with our aligned physician partners

VALUE-BASED CARE

Continually improve quality and control cost to drive the value imperative

WORKFORCE

Recruit, retain, and engage top talent that are aligned with our shared values to provide an extraordinary patient experience

LIFESPAN MISSION AND STRATEGY 2017 - 2022

CARE DELIVERY

Lead the market in transforming how we deliver care

PATIENT ACCESS

Improve patient access to services

WOMEN'S HEALTH SERVICES

Fulfill our commitment to women's health and obstetric services

PHYSICIAN ALIGNMENT

Strengthen the collaboration between Lifespan and our aligned partners

SPECIALTY SERVICES

Expand availability of services to meet community needs

With an eye to the future, Lifespan is focused on accelerating strategies to create capacity for targeted growth, reduce the cost structure, deliver academic excellence and establish an integrated system of care.

PRIMARY CARE

Expand service and access

LIFESPAN PHYSICIAN GROUP (LPG)

Optimize LPG's performance

WORKFORCE

Become the employer of choice

ACADEMIC MEDICINE

Continue to realize
our academic
mission through
research and
partnership

TRANSITION TO VALUE

Continually improve quality and manage cost to drive the value imperative



CLINICAL SERVICES

- The <u>Lifespan Outpatient Psychiatry</u> and <u>Urgent Care Center</u> opened a second location in East Providence.
- Hasbro Children's Hospital opened a <u>clinical decision unit</u> adjacent to the emergency department for patients likely to require stays of less than 24 hours.
- The Comprehensive Cancer Center became the <u>Lifespan Cancer</u> <u>Institute</u>, reflecting our academic partnerships and research as well as the comprehensive services and treatment we offer.
- Bradley Hospital established the <u>Pediatric Psychiatry Resource</u> <u>Network (PediPRN)</u>, a free telephone consultation service for the state's pediatric primary care providers.
- The <u>Lifespan Recovery Center</u> opened to help battle the opioid crisis in Rhode Island, providing

- rapid access to treatment and support during recovery.
- The Miriam Hospital marked its twentieth anniversary of hospitalist service. Kwame Dapaah-Afriyie, MD, director of the division, has led the group since its beginning.
- Hasbro Children's Hospital established the <u>Children's Center</u> for Liver Disease.
- The <u>Comprehensive Spine Center</u>, anchored at Rhode Island Hospital, expanded to offer services at Newport Hospital.
- The Lifespan Cardiovascular Institute began offering the innovative <u>Dean Ornish Intensive</u> <u>Cardiac Rehab Program</u>.
- The <u>Center for Autism and</u>
 <u>Developmental Disabilities</u> moved
 its outpatient clinic to Bradley
 Hospital's Ruggles Building.





LIFESPAN PHYSICIAN GROUP

Lifespan Physician Group, the largest multispecialty practice in Rhode Island, continues to grow, now employing 905. Among these are 625 care providers: 412 physicians; 93 PhDs; and 120 nurse practitioners, physician assistants, certified registered nurse anesthetists, nurse midwives and psychiatric clinical nurse specialists.



Notable in fiscal 2017:

- LPG established the <u>Lifespan Laser</u> and Aesthetic Surgery Center, providing plastic surgery, dermatology, and ophthalmology services, as well as a new gastroenterology program, both in East Providence.
- The <u>LifeChart</u> Ambulatory electronic health record system was implemented at 18 new Lifespan Physician Group and affiliated hospital practices.
- Newport Hospital's new medical office building opened in Tiverton.
 The hospital's affiliated Tiverton primary care practice was renamed <u>Lifespan Physician Group, Primary</u> Care, Tiverton.

905 Employees 472Physicians

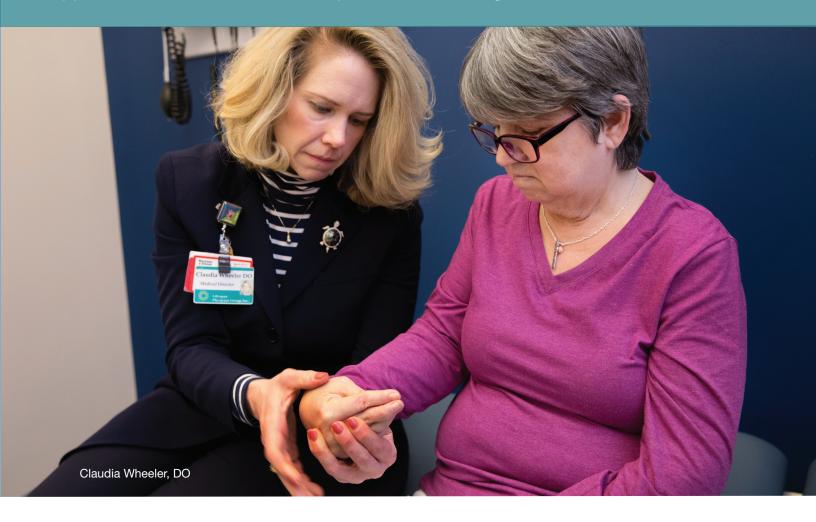
93

PhDs

120

Advanced Practice
Providers

<u>Lifespan Physician Group</u> aligns Lifespan hospitals and their affiliated physicians to support our academic mission and provide outstanding value-based and innovative care.



PATIENT SAFETY AND QUALITY OF CARE

Lifespan's goal is to provide care of the highest quality while performing efficiently and safely.

- Using the tools of Lean and Six Sigma, supported several focused, cross-departmental and cross-affiliate process improvement projects tied to quality priorities and identified areas of strategic focus
- Expanded involvement in Vizient collaboratives, gaining access to quality and efficiency enhancement resources from the largest member-driven health care performance improvement company in the country
- Lifespan leadership and management were awarded 26 Six Sigma silver belt, 49 administrative green belt, and 297 yellow belt certifications, in addition to green belt, black belt, and master black belt certifications earned by OpX staff
- Assisted Gateway Healthcare in meeting quality reporting requirements following LifeChart go-live
- Implemented SafetyNet, an online patient-safety incident reporting system, at all Lifespan Physician Group sites
- Leapfrog Patient Safety Grade of A for Rhode Island Hospital, The Miriam Hospital, and Newport Hospital
- Nidia Williams, PhD, vice president of operational excellence, awarded fellowship status by the National Association of Healthcare Quality



GROUNDBREAKING RESEARCH



Some highlights of Lifespan's pioneering academic and clinical research, which was funded by the National Institutes of Health and other sources with more than \$84 million in Fiscal Year 2017:



- A \$3.3 million, five-year grant from the National Institutes of Health for <u>Bradley</u> <u>Hasbro Children's Research Center</u> to examine the effects of trauma on teens and the value of social media in recovery
- \$10 million grant from the National
 Institute of General Medical Sciences to
 the Center of Biomedical Research Excellence
 (COBRE) to support the five-year Phase II of
 the center's development and to support
 ongoing research into stem cell biology
- \$8.8 million from the National Heart, Lung and Blood Institute for Rhode Island Hospital to develop a <u>community-based pediatric asthma</u> <u>care program</u>

- \$5.8-million, five-year Phase III grant from the National Institute of General Medical Sciences to the Center of Biomedical Research Excellence (COBRE) for Skeletal Health and Repair at Rhode Island Hospital to support ongoing research into cartilage and joint diseases
- Lubris, co-founded by Gregory D. Jay, MD, PhD with support from Lifespan, negotiated an agreement with Novartis to license its proprietary recombinant form of human lubricin for ophthalmic uses outside Europe

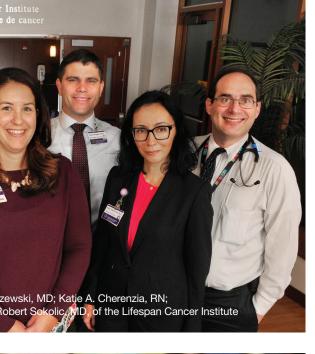
DISTINCTIONS AND PARTNERSHIPS

- Dana-Farber Cancer Institute and the Lifespan Cancer Institute announced <u>a strategic alliance</u> to advance cancer treatment and research.
- The <u>Fostering Health Program</u> at Hasbro Children's Hospital received the Angels in Adoption honor for the program's work with Rhode Island foster youth.
- Becker's Hospital Review listed The Miriam Hospital in "Top 100 hospitals with great orthopedic programs."
- The Leapfrog Group named Rhode Island Hospital a Top Hospital, one of 115 nationwide.
- The Medicine Pediatric Clinic and the Pediatric Primary Care Clinic at Hasbro Children's Hospital received a Patient-Centered Medical Home designation from the National Committee for Quality Assurance.
- The <u>Total Joint Center at The Miriam Hospital</u> earned The Joint Commission's Gold Seal of Approval for Advanced Certification for Total Hip and Total Knee Replacement — one of only 32 programs nationwide.
- The <u>Lifespan Cancer Institute</u> is listed on Becker's Hospital Review
 "100 hospitals and health systems with great oncology programs."
- Rhode Island, The Miriam, and Newport hospitals are among 832 hospitals nationwide awarded an A in the Leapfrog Hospital Safety Grades.
- For the fourth consecutive year, the <u>Vanderbilt Rehabilitation Center</u> at Newport Hospital earned the Press Ganey Guardian of Excellence Award for inpatient care.
- The <u>Lifespan Cardiovascular Institute</u> at Rhode Island Hospital was listed among 50 Top Cardiovascular Hospitals for 2018 by IBM Watson Health.
- Governor Gina Raimondo's Overdose Prevention and Intervention Task Force honored the Lifespan ED Levels of Care Task Force for caring for opioid-use disorder in hospitals and emergency departments.



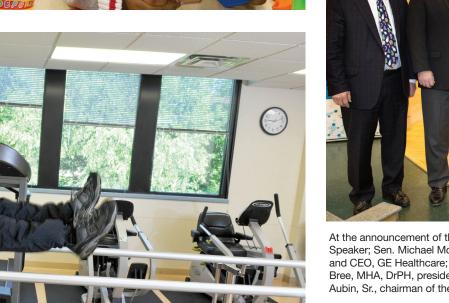








- Lifespan's new public website, <u>www.Lifespan.org</u>, received an eHealthcare Leadership Distinction Award for Best Internet Homepage at the 2017 Healthcare Internet Conference in Texas.
- Lifespan and GE Healthcare announced a commitment to increase capacity within the health system while reducing the cost of care.





At the announcement of the agreement with GE Healthcare are Rep. Nicholas Mattiello, House Speaker; Sen. Michael McCaffrey, Majority Leader; Gov. Gina Raimondo; Kieran Murphy, president and CEO, GE Healthcare; Timothy J. Babineau, MD, president and CEO, Lifespan; Margaret M. Van Bree, MHA, DrPH, president, Rhode Island Hospital and Hasbro Children's Hospital; Lawrence A. Aubin, Sr., chairman of the board, Lifespan; and Helen Stewart, managing principal, GE Healthcare.

PHYSICIAN/NURSE/RESEARCHER AWARDS & DISTINCTIONS

- The Hasbro Children's Hospital pediatric intensive care unit earned the Silver Beacon Award for Excellence from the American Association of Critical Care Nurses, one of only 16 pediatric intensive care units in the country.
- The Society for Academic Emergency
 Medicine presented the Lifespan
 hospitals emergency departments
 the Association of Women in Academic
 Emergency Medicine's 2017 Outstanding
 Department Award.
- Rhode Island Hospital's operating room nursing staff was recognized by the Association of periOperative Registered Nurses (AORN) with a gold-level Committed to OR Excellence Award (CORE).
- Philip A. Chan, MD, MS, was honored with the 2017 Bruce M. Selya Award for Excellence in Research.
- June Martin, RN, BC, of Newport Hospital received the Press Ganey Nurse of the Year award.
- Timothy J. Babineau, MD, Lifespan president and CEO, was elected to a three-year term on the administrative board of the Council of Teaching Hospitals and Health Systems.
- The medical staff of Rhode Island
 Hospital honored Leonard A. Mermel,
 DO, ScM, with the Annual Milton
 Hamolsky Outstanding Physician Award.
- Josiah D. "Jody" Rich, MD, MPH, received the 2017 Kahn, MD Lifetime Leadership Award from The Miriam Hospital.

- Cathy E. Duquette, PhD, RN, executive vice president of nursing affairs at Lifespan, was recognized by Becker's Hospital Review in its annual list of "50 experts leading the field of patient safety."
- Margaret Van Bree, MHA, DrPH, president of Rhode Island and Hasbro Children's Hospital, was named 2017 Career Achievement winner by the Providence Business News Business Women Awards program.
- John R. Lonks, MD, received the 2017 Charles C.J. Carpenter, MD, Physician of the Year Award from The Miriam Hospital.



Philip A. Chan, MD, MS, and the Honorable Bruce M. Selya



Cathy E. Duquette, PhD, RN



Newport Hospital's new medical office building is home to Lifespan Physician Group, Primary Care, Tiverton.



INFRASTRUCTURE

Lifespan strives to optimize facilities to provide our patients the most current services, treatments, and technologies.

- Carol A. Peterson Welcome Center opened at Bradley Hospital.
- Centralized phone triage center for Lifespan Cancer Institute was created.
- Newport Hospital opened a new medical building in Tiverton.



Carol A. Peterson Welcome Center

LIFESPAN IN THE COMMUNITY

Lifespan's commitment to the health and well-being of our patients and the wider community extends far beyond the walls of our hospitals and clinics.

- During the annual Season of Giving, toy drives, collections of warm outerwear, and a gingerbread kit sale were organized to help community members during the holiday season.
- An internship program was introduced at Newport Hospital to help teens with disabilities prepare for jobs after high school.
- Through the activities leading up to the annual Southern New England Heart Walk in June, the Lifespan community contributed \$43,000 to the American Heart Association.
- The Autism Project 15th annual Imagine
 Walk & Family Fun Day for Autism took place
 at Goddard Memorial State Park with more
 than 8,000 participants.
- Nearly 1,000 children and family members attended the 13th annual DreamNight at the Zoo. The after-hours event gives patients of the <u>Children's Neurodevelopment Center</u> a special night out.
- Steve Brosnihan, longtime Hasbro Children's Hospital volunteer and creator of Good Night Lights, received a Myra Kraft Community MVP Award — selected from 350 nominees throughout New England.

- Monica Anderson, Lifespan's director of community relations and corporate citizenship, was honored by the American Heart Association/American Stroke Association of Southern New England as a 2017 Partner in Philanthropy.
- Lifespan Cancer Institute's second annual Rising Above Cancer 5K Run/Walk was held in Warwick.
- Carrie Bridges Feliz of the Lifespan
 Community Health Institute was honored
 with the Covering Kids Award at the 17th
 annual Celebration of Children's Health.



Good Night Lights

- Lifespan's annual Survivors Day, held by the Lifespan Cancer Institute and Lifespan Community Health Institute, brought more than 300 cancer survivors, family, friends, and support groups together at Roger Williams Park Casino.
- Teamsters Local 251 generously lent Lifespan a hand by delivering \$50,000 worth of donated medical supplies for Hurricane Harvey relief, as well as more than 3,700 toys collected during Rhode Island Hospital's Toy Drive Challenge.



Mary Flynn, PhD, RD

Former New England Patriot Andre Tippett, Steve Brosnihan, Robert Kraft



Teaming up to deliver medical supplies for Hurricane Harvey relief

- Newport Hospital held its Fall into Fitness
 5K Race/Walk and Family Fun Run to benefit
 the breast health program.
- Gateway Healthcare and Bradley Hospital merged their <u>Mental Health First Aid</u> education programs.
- More than 200 guests patients and their family members and caregivers who have been helped by Bradley Hospital's <u>Intensive Program</u> <u>for Obsessive Compulsive Disorder</u> — gathered in September for the annual reunion.

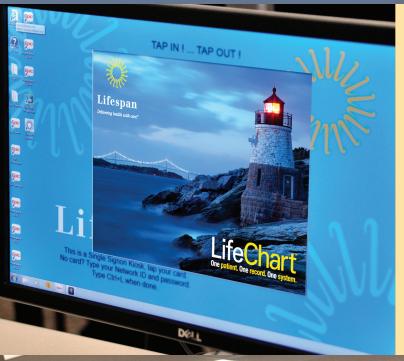


Rhode Island Hospital / Hasbro Children's Hospital toy drive

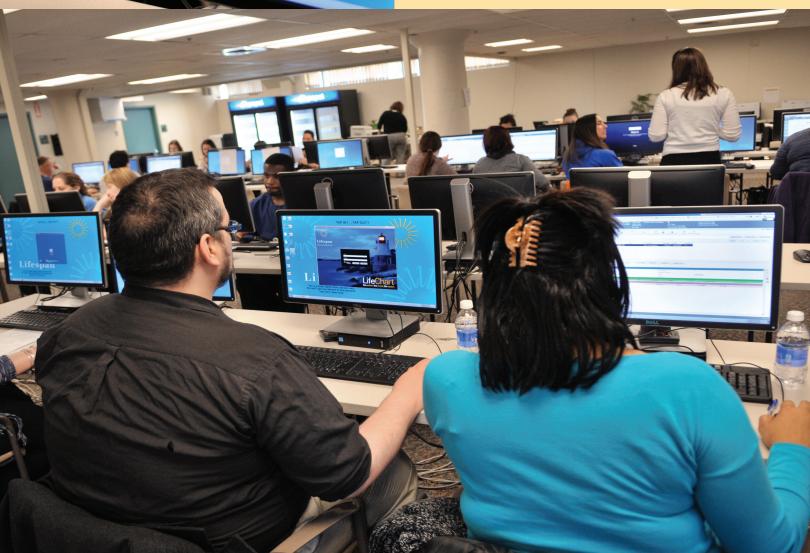


Team Lifespan

INFORMATION SYSTEMS



Lifespan's information systems team this year continued to implement system upgrades while deploying advanced security measures.





- Received Epic's Magna Cum Laude Honor Roll Award for 2017, which rewards Epic clients for effective adoption and continual optimization of our LifeChart electronic health record and associated applications.
- Successfully upgraded LifeChart to the Epic 2017 version, a project that required more than 36,000 staff hours.
- Completed the first year of the Centralized Workstation Refreshment Program, replacing more than 2,000 workstations.
- Expanded the LifeChart Ambulatory
 EHR to 18 new Lifespan Physician
 Group and affiliated hospital practices.

- Received the CSO50 Award for security projects that demonstrate high business value, innovation, and leadership.
- Honored for its Golden Gauntlet information security talent recruiting program.
- Chief information officer Cedric J.
 Priebe III, MD, received the 2017
 Providence Business News CIO of the Year Award and was a finalist for the 2017 Boston CIO of the Year Award.

LIFESPAN PHYSICIAN CHIEFS



Edward Akelman, MD

Orthopedist-in-Chief

Vincent Zecchino, MD Professor and
Chairman, Department of Orthopedics,
The Warren Alpert Medical School of
Brown University



Douglas C. Anthony, PhD, MD
Pathologist-in-Chief
Professor of Pathology and
Laboratory Medicine, Professor of
Neurology, The Warren Alpert
Medical School of Brown University



Christina A. Bandera, MD Surgeon-in-Chief Gynecology and Obstetrics Assistant Professor of Surgery (Clinical), The Warren Alpert Medical School of Brown University



William G. Cioffi, MD, FACS Surgeon-in-Chief
J. Murray Beardsley Professor and Chair, Department of Surgery, The Warren Alpert Medical School of Brown University



Brian Clyne, MD
Interim Physician-in-Chief
Emergency Medicine, Interim Chair,
Department of Emergency Medicine
Associate Professor of Emergency
Medicine; Associate Professor of Medical
Science, The Warren Alpert Medical
School of Brown University



John J. Cronan, MD, FACR Radiologist-in-Chief Charles and Elfriede Collis-Frances Weeden Gibson Professor and Chair, Diagnostic Imaging The Warren Alpert Medical School of Brown University



Phyllis A. Dennery, MD Pediatrician-in-Chief Sylvia Kay Hassenfeld Professor and Chair of Pediatrics, The Warren Alpert Medical School of Brown University



Gildasio S. De Oliveira, MD, MS, MBA Anesthesiologist-in-Chief Professor of Surgery (Anesthesiology) The Warren Alpert Medical School of Brown University



Brian E. Duff, MD
Otolaryngologist-in-Chief
Clinical Associate Professor of
Surgery (Otolaryngology)
The Warren Alpert Medical
School of Brown University



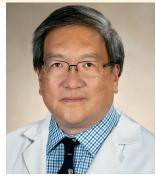
Karen L. Furie, MD
Neurologist-in-Chief
Samuel I. Kennison, MD, and Bertha S.
Kennison Professor of Clinical
Neuroscience and Chair, Department of
Neurology, The Warren Alpert Medical
School of Brown University



Ziya L. Gokaslan, MD, FACS
Neurosurgeon-in-Chief
Clinical Director, Norman Prince Neurosciences
Institute; Director, Comprehensive Spine Center,
Gus Stoll, MD Professor and Chair, Department
of Neurosurgery, The Warren Alpert Medical
School of Brown University



Richard J. Goldberg, MD
Psychiatrist-in-Chief
Professor of Psychiatry and Human
Behavior, The Warren Alpert Medical
School of Brown University



Paul Y. Liu, MD

Plastic Surgeon-in-Chief

Professor of Surgery
(Plastic Surgery)

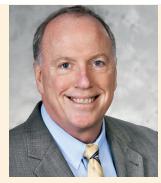
The Warren Alpert Medical
School of Brown University



Michael E. Migliori, MD, FACS
Ophthalmologist-in-Chief
Clinical Professor of Surgery
(Ophthalmology)
The Warren Alpert Medical School of
Brown University



Abrar A. Qureshi, MD, MPH
Dermatologist-in-Chief
Professor and Chair, Department of
Dermatology; Professor, Department of
Epidemiology, The Warren Alpert Medical
School of Brown University



Louis B. Rice, MD

Physician-in-Chief, Medicine

Joukowsky Family Professor of Medicine
and Chair, Department of Medicine
Professor of Molecular Microbiology and
Immunology, The Warren Alpert Medical
School of Brown University



Mark Sigman, MD
Chief of Urology
Krishnamurthi Family Professor
of Urology, Professor of Surgery (Urology),
Professor of Pathology and Laboratory
Medicine, The Warren Alpert Medical
School of Brown University



David E. Wazer, MD
Radiation Oncologist-in-Chief
Director, Lifespan Cancer Institute,
Professor and Chair, Department of
Radiation Oncology, The Warren Alpert
Medical School of Brown University

CHIEF MEDICAL OFFICERS AND CHIEF NURSING OFFICERS



Latha Sivaprasad, MD Senior Vice President Chief Medical Officer Rhode Island Hospital



Barbara Riley, DNP, RN Senior Vice President Chief Nursing Officer Rhode Island Hospital



G. Dean Roye, MD Senior Vice President Chief Medical Officer The Miriam Hospital



Maria Ducharme, DNP, RN Senior Vice President Chief Nursing Officer The Miriam Hospital



Henry T. Sachs III, MD Vice President Chief Medical Officer Bradley Hospital



Vareen O'Keefe Domaleski, EdD, MSN, RN Vice President Chief Nursing Officer Bradley Hospital



Thomas E. McGue, MD Vice President Chief Medical Officer Newport Hospital



Orla M. Brandos, DNP, MBA, MSN, RN Vice President, Chief Nursing Officer, Newport Hospital

LIFESPAN LEADERSHIP



Timothy J. Babineau, MD *President and Chief Executive Officer*



Lisa M. Abbott Senior Vice President Human Resources and Community Affairs



Paul J. Adler Senior Vice President General Counsel



Jane Bruno Senior Vice President Marketing and Communications



Cathy Duquette, PhD, RN Executive Vice President Nursing Affairs



Crista Durand *President Newport Hospital*



Richard J. Goldberg, MD Senior Vice President Psychiatry and Behavioral Health



Steven Lampert, MD, MBAPresident
Lifespan Physician Group

LIFESPAN LEADERSHIP



John B. Murphy, MD *Executive Vice President Physician Affairs*



Cedric J. Priebe III, MD Senior Vice President Chief Information Officer



Arthur J. Sampson *President The Miriam Hospital*



Margaret M. Van Bree, MHA, DrPH President Rhode Island Hospital/ Hasbro Children's Hospital



Mary Wakefield Executive Vice President Chief Financial Officer



Daniel J. WallPresident
Bradley Hospital
Interim President, Gateway
Healthcare

NEW LIFESPAN LEADERSHIP APPOINTMENTS

Lifespan's mission as a comprehensive, patient-centered health care delivery system and academic medical center requires the superlative expertise of leaders in their fields.

Lifespan this year was pleased to recruit many outstanding clinicians and professionals and promote staff into new leadership roles.



Deus J. Cielo, MD Radiosurgery Program, Department of Neurosurgery





Hector Derreza, MD Medical Director of Hospital Medicine Newport Hospital



Brian Clyne, MD Interim Physician-in-Chief Emergency Medicine



Curtis E. Doberstein, MD Executive Vice-Chair for Clinical Operations Department of Neurosurgery



Wael Asaad, MD, PhD Director of the Functional Neurosurgery and Epilepsy Program, Department of Neurosurgery



Gildasio S. De Oliveira, MD, MS, MBA Chief of Anesthesiology



James G. Fingleton, MD Chief of Clinical Cardiac Surgery Operations and Quality Lifespan Cardiovascular Institute

NEW LIFESPAN LEADERSHIP APPOINTMENTS



Jared S. Fridley, MD
Director of the Spinal Surgical
Outcomes Laboratory,
Department of Neurosurgery



Sajeev Handa, MD, SFHM Chief, Hospital Medicine and Clinical Integration Lifespan Physician Group



Ilse M. Jenouri, MD, MBA
Medical Director
Emergency Department
The Miriam Hospital



Petra M. Klinge, MD, PhD
Director of the Pediatric
Neurosurgery Division
Department of Neurosurgery



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Francois I. Luks, MD

Pediatric Surgeon-in-Chief

Division Chief of Pediatric Surgery,

Hasbro Children's Hospital



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Sadhak Sengupta, PhD Director of the Brain Tumor Immunotherapy Laboratory Department of Neurosurgery



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Nidia S. Williams, PhD Vice President Operational Excellence

The boundless generosity of our donors enables Lifespan to carry out our mission of *Delivering health with care*.

Bradley Hospital

- Completed fundraising for the Laufer
 Building renovation project, surpassing
 \$2 million to open the new Carol A. Peterson
 Welcome Center.
- Bravo Bradley raised more than \$457,900 to support the hospital and a new intensive program for co-occurring disorders.
- The <u>Pediatric Psychiatry Resource Network</u> completed its first year of operation thanks to major support from the Rhode Island Foundation and the van Beuren Charitable Foundation.

Gateway

- FRIENDS WAY had an exceptional year with its fundraising events, garnering almost \$97,000 in revenue at its annual gala and \$9,800 at its Comedy Night event.
- The Autism Project was awarded \$674,200 in federal, local, and state grants, and the Imagine Walk raised \$230,000 to support programs for persons with autism spectrum disorders.



FRIENDS Way Diamonds in the Sky gala. Harold L. Horvat, EVP, Centreville Bank, receives the Michael E. Wiggins MD Leadership Award from Doreen Wiggins, MD.



Carol A. Peterson is joined by Bradley Hospital and Lifespan leadership as she cuts the ribbon on the Carol A. Peterson Welcome Center.

Bravo Bradley: Putting on the Glitz. Sandy Stamoulis and Patrick and Cynthia Lynch.

Newport Hospital

- The first major campaign at Newport Hospital in nearly 20 years, Beyond the Building: The Campaign for Newport Hospital includes a \$12.5 million transformation of the emergency department and a \$2.5 million renovation of the intensive care unit for a total \$15 million campaign goal.
- The Summer Soiree raised \$716,500 in total. Of that, the evening's fund-a-need generated \$385,850 to support the creation of a new partial hospitalization program for patients with co-occurring mental health and substance abuse disorders.
- The Three Angels Fund donated \$35,000 to support the Lifespan Cancer Institute at Newport Hospital and Aquidneck Island families combating cancer.



Newport Hospital Soiree: A Salute to Health. Crista Durand.

The Miriam Hospital Foundation

- The Miriam Hospital Gala and Auction— Magic of Venice raised more than \$789,000 for The Miriam Hospital Greatest Needs Fund and to support programs and research for genitourinary cancers. The amount includes a surprise \$100,000 matching fund-a-need gift from Betty and Joe Brito.
- Thanks to an \$876,730 grant from The Champlin Foundation to renovate and equip a cardiac rehabilitation location in East Greenwich, the Cardiovascular Institute established the <u>Dean Ornish Intensive</u> <u>Cardiac Rehab Program</u>.
- Founders gathered for the annual Miriam
 People Dinner in September. Dr. James
 McDonald, from the Rhode Island Department
 of Health, spoke to the crowd about the
 opioid epidemic.



The Miriam People Dinner. Ed Feldstein, Pat Issa, Steve Issa.



Newport Hospital Soiree. Event co-chairs, Holly Bannister MD, Kimberly Palmer, Norey Dotterer Cullen, Anne Hamilton



Magic of Venice. Arthur J. Sampson; Joe and Betty Brito; event co-chairs Grace Dugan and Greg Pizzuti

GIVING TO LIFESPAN

Rhode Island Hospital

- The President's Pursuit of Excellence
 Dinner raised \$393,700 and recognized
 local Dunkin' Donuts franchisees as
 Corporate Champion; Arthur A. Bert, MD,
 as Lifetime Champion; and Al and Gerrie
 Verrecchia as Individual Champions.
- The hospital is grateful for the significant support of the Herbert G.Townsend Trust, The Adjuvant Foundation, and The Aloha Foundation.
- The Planned Giving Advisory Council was established, a group of 18 experts and community ambassadors helping donors with their planned giving needs.



President's Pursuit of Excellence Dinner: Individual Champions Gerrie and Al Verrecchia



President's Pursuit of Excellence Dinner: Joe Prazeres accepted Corporate Champion award on behalf of Dunkin' Donuts franchisees

President's Pursuit of Excellence Dinner: Lifetime Champion Arthur A. Bert, MD and Margaret M. Van Bree, MHA, DrPH

Hasbro Children's Hospital

- The 2017 Heroes Ball raised \$965,160 for the hospital's area of greatest need and its pain and palliative care program; the annual Radiothon in partnership with Cumulus and Children's Miracle Network Hospitals raised \$403,583; the Hasbro Golf Invitational raised nearly \$300,000; and Dunkin' Donuts Iced Coffee Day raised more than \$143,000.
- In the first full year of the Every Child, Every Day campaign, \$9.5 million was raised toward a \$35 million goal. In June, the Leadership Phase of the campaign was launched with gifts from Al and Gerrie Verrecchia (\$1 million); Bruce and Cynthia Selya (\$600,000); the Murray Family Foundation (\$500,000); and Rhode Island Medical Imaging (\$490,000).
- Hasbro Children's Hospital is grateful to Children's Miracle Network Hospitals, University Emergency Medicine Foundation, Virginia Soutter, Lifespan Physician Group

Anesthesia, The Tomorrow Fund, Kohl's Department Stores, Dr. Arthur and Cathy Bert, Thomas and Cathy Ryan, Muriel Zuckerberg, Plastics Plus, Inc., Dr. Timothy and Mora Babineau, Johnston Memorial Cancer Events, and Michael and Julie Mahoney for their significant support.



Hasbro Golf Invitational: G. Dean Roye, MD, William Cioffi, MD, Lawrence A. Aubin, Sr., David Harrington, MD, and Stephen Migliori, MD



Hasbro Children's Hospital Heroes Ball: Event chairs, Robert and Grace Vincent

At the Hasbro Children's Hospital Radiothon

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